The Corporation of the Town of Fort Frances Consolidated Financial Statements For the year ended December 31, 2020

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The Corporation of the Town of Fort Frances Management's Responsibility for the Consolidated Financial Statements

The accompanying consolidated financial statements of the Corporation of the Town of Fort Frances and all the information in this annual report are the responsibility of management and have been approved by the Mayor and Treasurer on behalf of Council.

The consolidated financial statements have been prepared by management in accordance with Public Sector Accounting Principles. The consolidated financial statements are not precise since they include certain amounts based on estimates and judgments. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the consolidated financial statements are presented fairly, in all material respects.

The Town maintains systems of internal accounting and administrative controls of high quality consistent with reasonable cost. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and the Town's assets are appropriately accounted for and adequately safeguarded.

The Town Council is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the consolidated financial statements.

The Council reviews the Town's consolidated financial statements and meets periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the annual report, the consolidated financial statements and the external auditor's report.

The consolidated financial statements have been audited by BDO Canada LLP in accordance with Canadian generally accepted auditing standards on behalf of the members. BDO Canada LLP have full and free access to Council.

Mayor
Treasure



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Independent Auditor's Report

To the Mayor and Councilors of The Corporation of the Town of Fort Frances

Opinion

We have audited the consolidated financial statements of the Corporation of the Town of Fort Frances (the Municipality), which comprise the consolidated statement of financial position as at December 31, 2020, and the consolidated statement of operations, the consolidated statement of change in net financial assets and the consolidated statement of cash flows for the year then ended, and notes to consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the Municipality as at December 31, 2020, and its results of operations, its change in net financial assets, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities* for the *Audit of the Consolidated Financial Statements* section of our report. We are independent of the Municipality in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Municipality or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Municipality's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken



As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants, Licensed Public Accountants

Fort Frances, Ontario August 9, 2021

BDD Canada Ltt

The Corporation of the Town of Fort Frances Consolidated Statement of Financial Position

| December 31 | 2020 | 2019 | |
|---|------|-------------------------|-------------------------|
| Financial assets | | | |
| Cash and cash equivalents (Note 1) | \$ | 3,775,621 | \$ 7,591,567 |
| Taxes receivable | | 241,340 | 331,920 |
| Accounts receivable | | 3,818,960 | 3,303,971 10,980,512 |
| Investments (Note 2) Investment in government business enterprises (Note 3) | | 15,067,063 6,355,014 | 6,208,489 |
| Loans receivable (Note 4) | | 105,555 | 177,777 |
| Loans receivable (Note 4) | - | 105,555 | 177,777 |
| | | 29,363,553 | 28,594,236 |
| Liabilities | | | |
| Accounts payable and accrued liabilities | | 4,174,500 | 3,335,379 |
| Deferred revenue (Note 6) | | 433,919 | 399,657 |
| Net long-term debt (Note 7) | | 630,820 | 946,230 |
| Solid waste closure and post-closure liabilities (Note 8) | | 944,577 | 921,217 |
| Post-employment benefits liabilities (Note 9) | _ | 175,373 | 193,429 |
| | _ | 6,359,189 | 5,795,912 |
| Net financial assets | | 23,004,364 | 22,798,324 |
| | _ | | |
| Non-financial assets | | | |
| Tangible capital assets (Note 10) | | 103,824,693 | 100,369,604 |
| Tangible capital assets under construction | | 1,122,788 | 173,170 |
| Inventory of supplies | | 423,269 348,868 | 424,801 273,817 |
| Prepaid expenses | - | 340,000 | 273,017 |
| | | 105,719,618 | 101,241,392 |
| Accumulated surplus (Note 11) | \$ | 128,723,982 | \$ 124,039,716 |

Contingent liabilities (Note 16)

Mayor

Treasurer

The Corporation of the Town of Fort Frances Consolidated Statement of Operations

| For the year ended December 31 | Budget 2020 | | 2019 |
|---|---|---|---|
| Revenue Taxation Government transfers - Federal (Note 12) Government transfers - Provincial (Note 13) User fees and service charges Permits, licenses and fines Investment income Income from government business enterprises (Note 3) Municipal accommodation taxation | \$12,225,929 1,255,496 9,712,100 8,199,085 56,488 99,200 | \$11,330,312 1,065,608 8,016,916 7,244,515 45,579 277,291 146,525 184,035 | \$ 11,798,749 728,438 6,322,725 8,690,729 65,926 444,541 66,872 265,185 |
| Other income (Note 14) | 423,460 32,271,758 | 353,077 28,663,858 | 29,230,040 |
| Expenses General government Protection services Transportation services Environmental services Health services Social and family services Social housing Recreation and cultural services Planning and development | 2,361,823 4,077,489 5,163,781 5,601,616 2,772,641 214,067 - 4,380,514 477,163 | 2,537,828 4,369,215 5,092,733 5,196,293 1,717,651 261,405 699,732 3,572,455 532,280 23,979,592 | 2,675,951 4,279,237 5,462,066 5,180,754 1,788,688 1,598,943 738,593 4,624,302 436,305 |
| Annual surplus | 7,222,664 | 4,684,266 | 2,445,201 |
| Accumulated surplus, beginning of year | 124,039,716 | 124,039,716 | 121,594,515 |
| Accumulated surplus, end of year | \$131,262,380 | \$128,723,982 | \$124,039,716 |

The Corporation of the Town of Fort Frances Consolidated Statement of Change in Net Financial Assets

| For the year ended December 31 | Budget 2020 | 2020 | 2019 |
|---|---|--|--|
| Annual surplus | \$ 7,222,664 | \$ 4,684,266 | \$ 2,445,201 |
| Acquisition of tangible capital assets Amortization of tangible capital assets Loss (gain) on disposal of tangible capital assets Proceeds on disposal of tangible capital assets Loss (gain) on disposal of land held for sale Acquisition of tangible capital assets under construction | (13,894,519) 4,800,000 - - - - | (8,867,446) 4,663,034 696,388 324,640 (271,708) (949,618) | (3,612,898 4,562,737 (45,000 45,680 (681 |
| | (1,871,855) | 279,556 | 3,305,453 |
| Acquisition of prepaid expenses and inventory of supplies | | (73,516) | (23,949 |
| Net change in net financial assets | (1,871,855) | 206,040 | 3,281,504 |
| Net financial assets, beginning of year | 22,798,324 | 22,798,324 | 19,516,820 |
| Net financial assets, end of year | \$20,926,469 | \$23,004,364 | \$ 22,798,324 |

The Corporation of the Town of Fort Frances Consolidated Statement of Cash Flows

| For the year ended December 31 | 2020 | 2019 |
|---|---|--|
| Operating transactions Annual surplus Items not involving cash Loss (income) from government business enterprises Amortization of tangible capital assets Loss (gain) on disposal of tangible capital assets Loss (gain) on disposal of land held for sale | \$ 4,684,266 \$ (146,525) 4,663,034 696,388 (271,708) | 2,445,201 (66,872) 4,562,737 (45,000) (681) |
| Changes in non-cash operating balances Taxes receivable Accounts receivable Loans receivable Inventory of supplies Prepaid expenses Accounts payable and accrued liabilities Deferred revenue Solid waste closure and post-closure liabilities Post-employment benefits | 90,580 (514,989) 72,222 1,532 (75,048) 839,121 34,262 23,360 (18,056) | (126,898) 1,328,554 66,667 21,174 (45,124) (949,977) 314,346 23,359 (15,311) 7,512,175 |
| Capital transactions Acquisition of tangible capital assets Proceeds on sale of tangible capital assets Acquisition of tangible capital assets under construction | (8,867,446) 324,640 (949,618) (9,492,424) | (3,612,898) 45,680 (89,586) (3,656,804) |
| Investing transactions Decrease (increase) in investments | (4,086,551) | 2,508,091 |
| Financing transactions Repayment of long-term debt | (315,410) | (315,410) |
| Net change in cash and cash equivalents | (3,815,946) | 6,048,052 |
| Cash and cash equivalents, beginning of year | 7,591,567 | 1,543,515 |
| Cash and cash equivalents, end of year | \$ 3,775,621 \$ | 7,591,567 |

December 31, 2020

Management's Responsibility for the Consolidated Financial Statements

The consolidated financial statements of the Corporation of the Town of Fort Frances are the representations of management. They have been prepared in accordance with Canadian accounting principles established by the Public Sector Accounting Board of CPA Canada.

Basis of Accounting

The consolidated financial statements of the Corporation of the Town of Fort Frances are the representations of management. They have been prepared in accordance with Canadian public sector accounting standards established by the Public Sector Accounting Board of CPA Canada.

Revenues and expenditures are reported on the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

The consolidated statement of financial position reflects all of the financial assets and liabilities of the Municipality. Financial assets are those assets which could provide resources to discharge existing liabilities or finance future operations. Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, provides the change in net financial assets for the year. Accumulated surplus represents the financial position of the Municipality, and is the difference between its' assets and liabilities. This provides information about the Municipality's overall future revenue requirements and its' ability to finance activities and to meet its' obligations.

Basis of Consolidation

The consolidated financial statements reflect the assets, liabilities, revenue and expenses of all municipal Organizations, committees and boards which are owned or controlled by the Municipality. All interfund assets and liabilities and revenues and expenditures have been eliminated on consolidation.

The following boards and municipal enterprises owned or controlled by Council have been consolidated:

Library Board Waterworks Business Improvement Area

December 31, 2020

Basis of Consolidation (continued)

A government partnership exists where the Municipality has shared control over the board or entity. The Municipality's pro-rata share of the assets, liabilities, revenues and expenditures are reflected in the consolidated financial statements using the proportionate consolidation method. No proportionate interest or government partnerships are reflected in the consolidated financial statements.

The following boards are not consolidated:

Northwestern Health Unit Rainy River District Social Services Administration Board

Government business enterprises are separate legal entities which do not rely on the Municipality for funding. The Municipality's government business enterprises consist of investments in Fort Frances Power Corporation and Fort Frances Network Services Corporation. These investments are accounted for using the modified equity basis of accounting. Under this method, the government business enterprise's accounting policies, which follow Canadian generally accepted accounting principles for publicly accountable enterprises, are not adjusted to conform with Public Sector Accounting Standards and interentity transactions and balances are not eliminated.

Cash and Cash Equivalents

Management considers all highly liquid investments with maturity of three months or less at acquisition to be cash equivalents.

Inventory

Inventory of supplies is recorded at the lower of cost or net replacement value.

Investments

The Municipality accounts for its' investments at cost. The carrying value of an investment is written down to its net recoverable amount if a decline in value is judged to be other than temporary.

Loans Receivable

Loans receivable are reported on the Municipality's consolidated statement of financial position at the lower of cost and net recoverable value.

December 31, 2020

Tangible Capital Assets

Tangible capital assets are recorded at cost less accumulated amortization. Cost includes all costs directly attributable to acquisition or construction of the tangible capital asset including transportation costs, installation costs, design and engineering fees, legal fees and site preparation costs. Contributed tangible capital assets are recorded at fair value at the time of the donation, with a corresponding amount recorded as revenue. Amortization is recorded on a straight-line basis over the estimated life of the tangible capital asset commencing once the asset is available for productive use as follows:

| Land improvements | 40 years |
|--------------------------------|----------------|
| Buildings | 40 years |
| Machinery and equipment | 10 to 15 years |
| Roads and bridges | 15 to 80 years |
| Water infrastructure | 40 to 80 years |
| Sewer infrastructure | 40 to 80 years |
| Vehicles | 7 to 12 years |
| Computer hardware and software | 5 years |

Revenue Recognition

Taxes are recorded at estimated amounts when they meet the definition of an asset, have been authorized and the taxable event occurs. For property taxes, the taxable event is the period for which the tax is levied. As taxes recorded are initially based on management's best estimate of the taxes that will be received, it is possible that changes in future conditions, such as reassessments due to audits, appeals and court decisions, could result in a change in the amount of tax revenue recognized. Taxes receivable are recognized net of an allowance for anticipated uncollectable amounts. Taxation revenue is initially recognized based on management's best estimate of the taxes that will be received. However, the total amount of tax revenue recognized may change due to future reassessments such as audits, appeals and court decisions.

User fees and other revenues are recognized when the services are performed or goods are delivered and there is reasonable assurance of collection.

Government Transfers

Government transfers, which include legislative grants, are recognized as revenue in the consolidated financial statements when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. When transfer stipulations give rise to a liability, government transfers are recognized as deferred revenue and recognized as revenue when the stipulations are settled.

December 31, 2020

Solid Waste Landfills

The estimated costs to close and maintain solid waste landfill sites are based on estimated future expenses in current dollars, discounted, adjusted for estimated inflation, and are charged to expense as the landfill site's capacity is used.

Retirement Benefits and Other Employee Benefit Plans

The Municipality is an employer member of the Ontario Municipal Employees Retirement System (OMERS), which is a multi-employer, defined benefit pension plan. The Board of Trustees, representing plan members and employers, is responsible for overseeing the management of the pension plan, including investment of the assets and administration of the benefits. The Municipality has adopted defined contribution plan accounting principles for this Plan because insufficient information is available to apply defined benefit plan accounting principles. The Municipality records as pension expense the current service cost, amortization of past service costs and interest costs related to the future employer contributions to the Plan for past employee service.

School Boards

The Municipality collects taxation revenue on behalf of the school boards. The taxation, other revenues, expenditures, assets and liabilities with respect to the operations of the school boards are not reflected in these consolidated financial statements.

Use of Estimates

The preparation of consolidated financial statements in accordance with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from management's best estimates as additional information becomes available in the future.

The estimates used in preparation of these consolidated financial statements are the useful lives of the property, plant and equipment, the capacity of the landfill site, the useful life of the landfill site, the closure and post-closure costs of the landfill, the present value of the Municipality's employee post-retirement benefits and taxation revenue.

Trust Funds

Trust Funds held in trust by the Municipality, and their related operations, are not included in these consolidated financial statements. The financial activity and position of the Trust Funds are reported separately on the Trust Funds statement of continuity and balance sheet.

December 31, 2020

1. Cash and Cash Equivalents

The balance of cash and cash equivalents reported on the consolidated statement of financial position is made up of the following:

| | 2020 | 2020 | | |
|--|---------------------------|------|------------------------|--|
| Unrestricted Restricted by Council resolution | \$ 2,393,749 1,381,872 | \$ | 1,305,167 6,286,400 | |
| | \$ 3,775,621 | \$ | 7,591,567 | |

Certain surplus funds are set aside by by-laws or Council resolution for specific purposes and referred to as reserve funds. Cash and cash equivalents restricted by Council resolution represent assets that are maintained in respect of those reserve funds (Note 11).

2. Investments

| | 2020 | 2019 |
|--|---|---|
| Investments restricted by Council resolution GIC's, 1.80% annual interest rate GIC's, 2.25% annual interest rate GIC's, 1.35% annual interest rate Interest bearing savings account, prime -1.54% Non-interest bearing savings account | \$ - 334,110 6,060,750 8,662,202 10,001 | \$ 53,003 325,710 - 8,556,293 10,001 |
| Non-interest bearing savings account | 15,067,063 | 8,945,007 |
| Unrestricted investments GIC's, 2.20% annual interest rate | - | 2,035,505 |
| | \$15,067,063 | \$ 10,980,512 |

The income from investments for the year was \$214,396 (2019 - \$388,969).

Certain surplus funds are set aside by by-laws or Council resolution for specific purposes and referred to as reserve funds. Investments restricted by Council resolution represent assets that are maintained in respect of those reserve funds (Note 11).

December 31, 2020

3. Investment in Government Business Enterprises

| | 2020 | 2019 | |
|--|---------------------------|------|---------------------|
| Fort Frances Power Corporation Fort Frances Network Services Corporation | \$ 6,304,911 50,103 | \$ | 6,155,258 53,231 |
| | \$ 6,355,014 | \$ | 6,208,489 |

Fort Frances Power Corporation

Fort Frances Power Corporation is a Corporation that was created for the purpose of distributing electrical power to the Town of Fort Frances. The Municipality holds 100% of the common shares of Fort Frances Power Corporation. The condensed supplementary financial information is as follows:

| | 2020 2019 | 9_ |
|--|---|--------|
| Financial position Current assets Property, plant and equipment Regulatory assets Future income tax assets | \$ 5,512,837 \$ 5,574,903 4,344,934 4,143,76 868,904 312,203 180,109 219,994 | 1 5 |
| Total assets | 10,906,784 10,250,865 | 3_ |
| Current liabilities Regulatory liabilities | 4,135,550 3,677,250 466,323 418,340 | |
| Total liabilities | 4,601,873 4,095,609 | 5_ |
| Net assets Equity | \$ 6,304,911 \$ 6,155,256 | 8 |
| Results of operations Revenue Expenses | \$12,296,498 \$ 10,843,026 (12,146,845) (10,776,23) | |
| Net income for the year | \$ 149,653 \$ 66,79 | 7_ |

December 31, 2020

3. Investment in Government Business Enterprises (continued)

Fort Frances Network Services Corporation

Fort Frances Network Services Corporation is a Corporation that was created for the purpose of providing utility maintenance services to the Town of Fort Frances. The Municipality holds 100% of the common shares of Fort Frances Network Services Corporation. The condensed supplementary financial information is as follows:

| | | 2020 | 2019 |
|--|---------|----------------|----------------------|
| Financial position Cash and bank Accounts receivable | \$ — | 55,751 156 | \$ 55,099 216 |
| Total assets | | 55,907 | 55,315 |
| Total liabilities | | 5,804 | 2,084 |
| Net assets Equity | \$_ | 50,103 | \$ 53,231 |
| Results of operations Revenue Expenses | \$ | 461 (3,589) | \$ 1,029 (954) |
| Net income (loss) for the year | \$ | (3,128) | \$ 75 |

105,555 \$

177,777

December 31, 2020

4. Loans Receivable

Loans receivable reported on the consolidated statement of financial position are comprised of the following:

Fort Frances Community Clinic loan, repayable at \$5,556 monthly, non-interest bearing. Secured by a general security agreement in first priority position on and over any and all assets of the borrower.

Loans receivable are restricted by Council resolution and represent assets that are maintained in respect of reserve funds (Note 11).

5. Bank Indebtedness

Matures August 1, 2022.

Bank indebtedness is secured by general security agreements covering certain assets of the Municipality. The maximum authorized amount is \$4,000,000 and bears interest at the prime rate. As at December 31, 2020, \$NIL (2019 - \$NIL) was drawn under this facility.

6. Deferred Revenue

| pererred neve | Opening balance | Contributions received | Externally restricted investment income | Revenue recognized | Ending balance |
|--------------------------------|------------------------|---------------------------|--|-----------------------|-------------------|
| Federal and provincial gas tax | \$ 329,023 | \$ 568,442 | \$ 6,540 | \$ (525,019) \$ | 378,986 |
| Other | 70,634 | 36,658 | - | (52,359) | 54,933 |
| | \$ 399,657 | \$ 605,100 | \$ 6,540 | \$ (577,378) \$ | 433,919 |

Federal and Provincial Gas Tax

The Federal and Provincial Governments advance the Municipality funding related to gasoline tax. This funding must be spent on approved infrastructure projects. The funding can be deferred for a maximum of 5 years.

December 31, 2020

7. Net Long-term Debt

Net long-term debt reported on the consolidated statement of financial position is comprised of the following:

| | 2020 | 2019 |
|--|---------------|---------------|
| Demand bank loan, payable at \$26,284 monthly, plus interest at 4.397%. Unsecured, matures | | |
| December 31, 2022. | \$ 630,820 | \$ 946,230 |

Principal and interest repayments relating to net long-term debt of \$630,820 outstanding are due as follows:

| | Re | Principal payments | Interest | Total |
|--------------|----|-----------------------|-----------------------|--------------------------|
| 2021 2022 | \$ | 315,410 315,410 | \$ 21,404 7,501 | \$ 336,814 322,911 |
| | \$ | 630,820 | \$ 28,905 | \$ 659,725 |

The gross interest paid relating to the above long-term debt was \$35,308 (2019 - \$49,075).

December 31, 2020

8. Solid Waste Closure and Post-Closure Liabilities

Solid waste closure and post-closure care requirements have been defined in accordance with industry standards and include final covering and landscaping of the landfill, removal of ground water and leachates, and ongoing environmental monitoring, site inspection and maintenance. The present value of the Municipality's estimated future liability for this expense is recognized as the landfill site's capacity is used. The liability and annual expense is calculated based on the ratio of utilization to total capacity of the landfill site and the discounted estimated cash flows associated with closure and post-closure activities.

The liability for the landfill site is recorded at \$944,577 (2019 - \$921,217) and represents the present value of closure and post-closure costs for 81% of the current site's opened cells, using the average long-term borrowing rate of 3.0%. The liability is recorded based on the capacity of the landfill used to date. The estimated remaining capacity of the site's opened cells are approximately 70,000 cubic meters, which is estimated to be filled in 7 years based on a study. Post-closure care is estimated to continue for a period of 25 years.

The liability is expected to be funded through budget allocations to a landfill reserve over the remaining life of the landfill. The Municipality has \$921,755 (2019 - \$889,007) in an investment which relates to the solid waste closure and post-closure liability. The landfill liability is therefore underfunded by \$22,822 (2019 - \$32,210) at year end.

December 31, 2020

9. Post-Employment Benefits Liabilities

Post-employment benefits liabilities reported on the consolidated statement of financial position are comprised of the following:

| | 2020 | 2019 |
|--------------------------------------|---------------|---------------|
| Post-retirement benefits liabilities | \$ 162,873 | \$ 180,929 |
| Life insurance coverage | 12,500 | 12,500 |
| | \$ 175,373 | 193,429 |

On February 4, 2011, the Municipality became responsible for providing the following postretirement benefits on behalf of its eligible full-time employees who are members of the Fort Frances Professional Fire Fighters Association:

- Extended health care
- Dental benefits

The latest actuarial valuation was performed on December 31, 2020.

| Post-Retirement Benefits Liabilities | 2020 | 2019 |
|--|---------------------------------|---------------------------------|
| Accrued post-retirement benefits obligation Unamortized actuarial gains | \$ 136,828 26,045 | \$ 165,415 15,514 |
| Post-retirement benefits liabilities | \$ 162,873 | \$ 180,929 |
| Post-Retirement Benefits Expenditures | 2020 | 2019 |
| Current year service costs Interest on accrued benefit obligation Amortization of net estimation adjustments | \$ 3,661 3,179 (8,219) | \$ 3,635 5,116 (3,617) |
| Post-retirement benefits expenditures | \$ (1,379) | \$ 5,134 |
| Benefit payments during the year | \$ 16,677 | \$ 20,445 |

The significant actuarial assumptions adopted and estimated for the calculation of the accrued benefit obligations are as follows:

| | 2020 | 2019 |
|---|---------------|---------------|
| Discount on accrued benefit obligations Dental cost trend rates | 1.3% 3.00% | 2.4% 3.00% |
| Extended health care trend rates | 5.75% | 6.00% |

For December 31, 2020, extended health care trend rates are assumed to be 5.75%, decreasing by 0.25% per annum to an ultimate rate of 4.5% thereafter.

As at December 31, 2020, the Municipality's post-retirement benefits were 100% unfunded.

December 31, 2020

| 10. Tangible Capital Assets | | | | | | | | | | 2020 |
|---|----|--------------|---------------|-------------------------------|--------------|-------------------------|-------------------------|-------------|---|----------------|
| | - | and and land | | Machinery and equipment | Roads and | Water infrastructure | Sewer infrastructure | Vehicles | Computer hardware and software | |
| Cost, beginning of year | \$ | 6,075,867 | \$ 54,624,660 | \$11,848,927 | \$64,494,119 | \$ 22,857,711 | \$ 26,281,996 | \$3,238,875 | \$ 703,666 | \$ 190,125,821 |
| Additions | | 38,214 | 125,389 | 555,621 | 3,199,937 | 1,313,640 | 2,337,393 | 1,149,204 | 148,048 | 8,867,446 |
| Disposals | | (130,001) | (1,139,770) | (207,394) | - | - | - | (341,836) | (15,148) | (1,834,149) |
| Cost, end of year | | 5,984,080 | 53,610,279 | 12,197,154 | 67,694,056 | 24,171,351 | 28,619,389 | 4,046,243 | 836,566 | 197,159,118 |
| Accumulated amortization, beginning of year | | 956,721 | 26,655,058 | 5,752,436 | 35,674,798 | 7,772,044 | 10,255,915 | 2,225,471 | 463,774 | 89,756,217 |
| Amortization | | 168,605 | 1,058,165 | 722,658 | 1,669,183 | 346,437 | 390,602 | 190,477 | 116,907 | 4,663,034 |
| Disposals | | (84,814) | (670,337) | (160,326) | - | - | - | (154,201) | (15,148) | (1,084,826) |
| Accumulated amortization, end of year | | 1,040,512 | 27,042,886 | 6,314,768 | 37,343,981 | 8,118,481 | 10,646,517 | 2,261,747 | 565,533 | 93,334,425 |
| Net carrying amount, end of year | \$ | 4,943,568 | \$ 26,567,393 | \$ 5,882,386 | \$30,350,075 | \$ 16,052,870 | \$ 17,972,872 | \$1,784,496 | \$ 271,033 | \$ 103,824,693 |

December 31, 2020

10. Tangible Capital Assets (continued)

| | 383 | | | | | | | | | 2019 |
|---|-----|--------------|---------------|-------------------------------|---------------|---------------|-------------------------|-------------|---|---------------|
| | | and and land | | Machinery and equipment | Roads and | | Sewer infrastructure | | Computer hardware and software | |
| Cost, beginning of year | \$ | 5,962,356 | \$ 54,352,933 | \$11,346,557 | \$ 63,143,116 | \$ 22,395,407 | \$ 25,898,870 | \$2,970,289 | \$ 633,064 | \$186,702,592 |
| Additions | | 113,511 | 271,727 | 692,039 | 1,351,003 | 462,304 | 383,126 | 268,586 | 70,602 | 3,612,898 |
| Disposals | | _ | _ | (189,669) | _ | - | | - | | (189,669) |
| Cost, end of year | | 6,075,867 | 54,624,660 | 11,848,927 | 64,494,119 | 22,857,711 | 26,281,996 | 3,238,875 | 703,666 | 190,125,821 |
| Accumulated amortization, beginning of year | | 785,126 | 25,574,060 | 5,237,103 | 34,032,020 | 7,438,893 | 9,890,227 | 2,057,650 | 368,070 | 85,383,149 |
| Amortization | | 171,595 | 1,080,998 | 705,002 | 1,642,778 | 333,151 | 365,688 | 167,821 | 95,704 | 4,562,737 |
| Disposals | | - | | (189,669) | - | | - | | - | (189,669) |
| Accumulated amortization, end of year | | 956,721 | 26,655,058 | 5,752,436 | 35,674,798 | 7,772,044 | 10,255,915 | 2,225,471 | 463,774 | 89,756,217 |
| Net carrying amount, end of year | \$ | 5,119,146 | \$ 27,969,602 | \$ 6,096,491 | \$ 28,819,321 | \$ 15,085,667 | \$ 16,026,081 | \$1,013,404 | \$ 239,892 | \$100,369,604 |

The net book value of tangible capital assets not being amortized because they are under construction is \$1,122,788 (2019 - \$173,170). These items are recognized separately as tangible capital assets under construction on the consolidated statement of financial position.

December 31, 2020

11. Accumulated Surplus

The Municipality segregates its accumulated surplus in the following categories:

| | 2020 | 2019 |
|---|--|--|
| Investment in tangible capital assets Tangible capital assets Long-term debt | \$ 104,947,481 (630,820) | \$100,542,774 (946,230) |
| Total investment in tangible capital assets | 104,316,661 | 99,596,544 |
| General operating Business improvement area | 239,237 80,868 | 2,180,074 60,173 |
| Total operating surplus | 320,105 | 2,240,247 |
| Other allocated deficits Landfill closure Employee future benefits | (944,577) (175,373) | (921,217) (193,429) |
| Total other allocated deficits | (1,119,950) | (1,114,646) |
| Reserve funds Waterworks projects Replacement of vehicles and equipment Library building Landfill closure Parks and cemeteries Social and family assistance Corporate projects and contingencies Cultural projects Townsend theatre | 6,455,846 662,527 645,065 921,755 56,214 22,127 8,925,632 36,061 126,925 | 7,142,552 931,171 603,240 889,007 54,023 92,420 6,235,733 35,608 125,328 |
| Total reserve funds | 17,852,152 | 16,109,082 |
| Working capital reserve | 1,000,000 | 1,000,000 |
| Investment in government business enterprises | 6,355,014 | 6,208,489 |
| | \$ 128,723,982 | \$124,039,716 |

The investment in tangible capital assets represents amounts already spent and invested in infrastructure and other non-financial assets.

Reserve funds represent funds set aside by by-law or Council resolution for specific purposes.

December 31, 2020

17. Related Party Transactions

The Municipality owns 100% of the common shares of Fort Frances Power Corporation. Fort Frances Power Corporation provides electricity and services to the Municipality. Fort Frances Power Corporation also contracts the Municipality for the provision of accounting and administrative services. The following is a summary of the significant related party transactions for the year:

| | | | 2020 | 2019 |
|-----|--|--------|-----------|-----------------|
| | Revenue from services provided to Fort Frances Power Corporation | \$ | 19,434 | \$ 146,673 |
| | Expenses for electricity purchased from Fort Frances Power Corporation | \$ | 805,111 | \$ 916,872 |
| | Other purchased services provided by Fort Frances Power Corporation | Newson | 102,558 | 134,650 |
| | | \$ | 907,669 | \$ 1,051,522 |
| | | | | |
| 18. | Operations of School Boards | | | |
| | | _ | 2020 | 2019 |
| | During the year, the following taxation revenue was raised and remitted to the school boards | \$ | 1,361,258 | \$ 1,475,658 |

December 31, 2020

19. Pension Agreements

The employees of the Municipality participate in the Ontario Municipal Employees Retirement System (OMERS). The Municipality also makes contributions to the OMERS plan on behalf of its employees. The plan has a defined benefit option at retirement available to some employees, which specifies the amount of the retirement benefit plan to be received by the employees based on length of service and rates of pay. However, the plan is accounted for as a defined contributions plan as insufficient information is available to account for the plan as a defined benefit plan. The contribution payable in exchange for services rendered during a period is recognized as an expense during that period.

OMERS provides pension services to more than 482,000 active and retired members and approximately 985 employers. Each year an independent actuary determines the funding status of OMERS Primary Pension Plan (the Plan) by comparing the actuarial value of invested assets to the estimated present value of all pension benefits that members have earned to date. The most recent actuarial valuation of the Plan was conducted at December 31, 2020. The results of this valuation disclosed total actuarial liabilities of \$100,081 million in respect of benefits accrued for service with actuarial assets at that date of \$95,890 million indicating an actuarial deficit of \$4,191 million. Because OMERS is a multi-employer plan, any pension plan surpluses or deficits are a joint responsibility of Ontario municipal Organizations and their employees. As a result, the Municipality does not recognize any share of the OMERS pension surplus or deficit. Contributions made by the Municipality to OMERS for 2020 were \$539,573 (2019 - \$577,729) for current services.

20. Trust Funds

The Trust Funds administered by the Municipality amounting to \$1,144,477 (2019 - \$1,145,197) have not been included on the consolidated statement of financial position nor have their operations been included on the consolidated statement of operations.

21. Contributions to Unconsolidated Boards

The following contributions were made by the Municipality to these boards:

| | 2020 | 2019 |
|---|-----------------|-----------------|
| Northwestern Health Unit Rainy River District Social Services Administration Board | \$ 377,954 | \$ 375,866 |
| Ambulance service | 1,084,846 | 1,063,297 |
| General assistance | 51,465 | 58,093 |
| Child care | 87,477 | 88,638 |
| Social housing | 699,732 | 738,593 |
| | \$ 2,301,474 | \$ 2,324,487 |

December 31, 2020

22. Uncertainty Due to COVID-19

As the impact of COVID-19 continues, there could be future impact on the Municipality, its citizens, employees, suppliers and other third party business associates that could impact the timing and amounts realized on the Municipality's assets and future ability to deliver services and projects. At this time, the full potential impact of COVID-19 on the Municipality is not known. Although the disruption from the virus is expected to be temporary, given the dynamic nature of these circumstances, the duration of the disruption and the related financial impact cannot be reasonably estimated at this time. The Municipality's ability to continue delivering non-essential services and employ related staff will depend on the legislative mandates from the various levels of government. The Municipality will continue to focus on collecting receivables, managing expenditures and leveraging existing reserves and available credit facilities to ensure it is able to continue providing essential services to its citizens.

23. Segmented Information

The Corporation of the Town of Fort Frances is a diversified municipal government institution that provides a wide range of services to its citizens. The management of the Municipality considers decisions based on separate service areas. These service areas are: general government, protection services, transportation services, environmental services, health services, social and family services, social housing, recreation and cultural services and planning and development.

Descriptions of the services and funds that management bases their decisions on, are as follows:

General Government

General government consists of governance, Corporate management and program support. These categories relate to operations of all of the various programs and services that the Municipality offers to its citizens.

Protection Services

Protection is comprised of police service and fire protection. Police service is contracted out to the Ontario Provincial Police. The fire department is responsible to provide fire suppression service, fire prevention programs, training and education related to prevention, detection or extinguishment of fires.

Transportation Services

The transportation services area provides construction and maintenance of the roadways throughout the Municipality as well as the municipal airport.

Environmental Services

Environmental services consist of the management and maintenance of the sanitary sewer system, waterworks system and waste disposal facility located within the municipal borders.

December 31, 2020

23. Segmented Information (continued)

Health Services

Health services are comprised of public health services and ambulance service. The Municipality contributes to local boards which provide these services to the citizens of the Municipality.

Social and Family Services

Social and family services are comprised of general assistance, child care and assistance to the aged. The Municipality contributes to local boards which provide these services to the citizens of the Municipality.

Social Housing

The Municipality contributes to a local board, which provides social housing if the citizens of the Corporation of the Town of Fort Frances require the service.

Recreation and Cultural Services

This service area consists of the operation and maintenance of local parks, recreation facilities, cultural facilities and the town library.

Planning and Development

These services relate to zoning issues as well as planning of various municipal maintenance projects.

December 31, 2020

23. Segmented Information (continued)

| For the year ended | , | General Government | Protection Services | Tra | ansportation Services | invironmental | На | ealth Services | Fa | Social and | Sc | ocial Housing | Re | creation and Cultural Services | Planni Develo | ng and | 2020 Total |
|-----------------------|----|-----------------------|------------------------|-----|--------------------------|-----------------|-----|------------------|-----|-----------------|----|---------------|----|--------------------------------------|------------------|----------|------------------|
| December 31 | | Government | Jei vices | | Jei vices | Jei vices | 110 | eattii Sei vices | 1 a | illity services | 30 | ocial Housing | | JCI VICC3 | Develo | princine | Total |
| Revenue | | | | | | | | | | | | | | | | | |
| Taxation | \$ | 1,188,020 | \$ 1,967,866 | \$ | 260,945 | \$ 2,371,603 | \$ | 2,044,883 | \$ | 83,965 | \$ | 1,563,918 | \$ | 1,647,132 | \$ 20 | 1,980 | \$ 11,330,312 |
| Fees and user | | | | | | | | | | | | | | | | | |
| charges | | 77,080 | 59,212 | | 384,608 | 6,126,619 | | 30,147 | | 10,931 | | - | | 466,734 | 8 | 9,184 | 7,244,515 |
| Conditional grants | | 23,490 | 204,402 | | 4,540,467 | 177,007 | | - | | 83,701 | | - | | 86,448 | 10 | 4,809 | 5,220,324 |
| Unconditional grants | | 404,964 | 670,794 | | 88,949 | 808,416 | | 697,046 | | 28,621 | | 533,098 | | 561,463 | 6 | 8,849 | 3,862,200 |
| Other | | 105,536 | 174,811 | | 23,180 | 210,677 | | 181,654 | | 7,459 | | 138,928 | | 146,320 | 1 | 7,942 | 1,006,507 |
| | | 1,799,090 | 3,077,085 | | 5,298,149 | 9,694,322 | | 2,953,730 | | 214,677 | | 2,235,944 | | 2,908,097 | 48 | 2,764 | 28,663,858 |
| Expenses | | | | | | | | | | | | | | | | | |
| Wages and benefits | | 1,448,263 | 1,352,934 | | 1,900,296 | 1,033,522 | | 128,387 | | 15,072 | | | | 1,782,234 | 6 | 3,705 | 7,724,413 |
| Long-term debt | | | | | | | | | | | | | | | | | |
| charges (interest) | | 35,308 | - | | - | - | | - | | 75 | | - | | - | | - | 35,308 |
| Materials | | 426,163 | 210,360 | | 676,408 | 741,377 | | 35,564 | | 69,908 | | - | | 714,983 | 29 | 4,485 | 3,169,248 |
| Contracted services | | 180,429 | 2,706,044 | | 427,328 | 1,452,558 | | 4,417 | | 3,144 | | - | | 190,501 | 4 | 5,291 | 5,009,712 |
| Rents and financial | | 181,769 | 26,556 | | 87,347 | 300,818 | | - | | 6,700 | | - | | 125,133 | 3 | 6,443 | 764,766 |
| External transfers | | 110,890 | 10,174 | | - | 30,556 | | 1,530,800 | | 138,942 | | 699,732 | | | , | 2,017 | 2,613,111 |
| Amortization | | 155,006 | 63,147 | | 2,001,354 | 1,637,462 | | 18,483 | | 27,639 | | - | | 759,604 | | 339 | 4,663,034 |
| | | 2,537,828 | 4,369,215 | | 5,092,733 | 5,196,293 | | 1,717,651 | | 261,405 | | 699,732 | | 3,572,455 | 53 | 2,280 | 23,979,592 |
| Net surplus (deficit) | \$ | (738,738) | \$ (1,292,130) | \$ | 205,416 | \$ 4,498,029 | \$ | 1,236,079 | \$ | (46,728) | \$ | 1,536,212 | \$ | (664,358) | \$ (4 | 19,516) | \$ 4,684,266 |

December 31, 2020

23. Segmented Information (continued)

| | | | | | | | | | | | | | | Re | creation and | | | | |
|-----------------------|----------|--------------|-------------|---------|--------------|----|--------------|----|----------------|-----|---------------|-------|-----------|----|--------------|-----|-----------|----|------------|
| For the year ended | | General | Protection | Tr | ansportation | Er | nvironmental | | | | Social and | | | | Cultural | Pla | nning and | | 2019 |
| December 31 | (| Government | Services | | Services | | Services | He | ealth Services | Fan | nily Services | Socia | l Housing | | Services | Dev | elopment | | Total |
| D | | | | | | | | | | | | | | | | | | | |
| Revenue | <u>_</u> | 4 475 200 6 | 4 7/4 000 | <u></u> | 4 750 747 | ċ | 2 200 071 | S | 1,427,959 | ċ | 302,583 | Ċ | 983,868 | ċ | 1,992,789 | Ċ | 185,585 | ċ | 11,798,749 |
| Taxation | > | 1,175,290 \$ | 1,761,888 | > | 1,759,716 | Ş | 2,209,071 | Þ | 1,427,939 | Þ | 302,363 | Ş | 903,000 | Ş | 1,992,709 | Ş | 105,505 | Ą | 11,790,749 |
| Fees and user | | | 50.007 | | 454 430 | | | | F2 442 | | 204 ((2 | | | | 044 250 | | 472 200 | | 0 (00 720 |
| charges | | 202,458 | 52,827 | | 651,430 | | 6,262,693 | | 53,112 | | 384,662 | | - | | 911,259 | | 172,288 | | 8,690,729 |
| Conditional grants | | 7,875 | 279,500 | | 1,467,261 | | 165,849 | | - | | 953,983 | | | | 100,387 | | 15,000 | | 2,989,855 |
| Unconditional grants | | 404,553 | 606,469 | | 605,721 | | 760,396 | | 491,525 | | 104,154 | | 338,662 | | 685,948 | | 63,881 | | 4,061,309 |
| Other | | 168,282 | 252,275 | | 251,964 | | 316,305 | | 204,462 | | 43,325 | | 140,875 | | 285,337 | | 26,573 | | 1,689,398 |
| | | 1,958,458 | 2,952,959 | | 4,736,092 | | 9,714,314 | | 2,177,058 | | 1,788,707 | 1, | 463,405 | | 3,975,720 | | 463,327 | | 29,230,040 |
| Expenses | | | | | | | | | | | | | | | | | | | |
| Wages and benefits | | 1,537,957 | 1,314,434 | | 1,891,228 | | 1,031,951 | | 210,691 | | 1,087,518 | | - | | 2,331,823 | | 42,508 | | 9,448,110 |
| Long-term debt | | 1,337,737 | 1,517,757 | | 1,071,220 | | 1,031,731 | | 210,071 | | 1,007,510 | | | | 2,331,023 | | 12,500 | | ,, , |
| charges (interest) | | 49,075 | | | 565 | | 1,567 | | | | _ | | 20 | | - | | - | | 51,207 |
| Materials | | 362,227 | 227,037 | | 911,336 | | 751,755 | | 48,801 | | 192,098 | | _ | | 1,145,452 | | 92,499 | | 3,731,205 |
| Contracted services | | 208,410 | 2,621,214 | | 583,083 | | 1,546,850 | | 4,876 | | 93,488 | | - | | 252,879 | | 55,685 | | 5,366,485 |
| | | , | | | 120,381 | | 259,313 | | 4,070 | | 7,372 | | _ | | 134,917 | | 110,019 | | 901,584 |
| Rents and financial | | 248,181 | 21,401 | | 120,301 | | , | | 1 507 163 | | , | | | | 134,717 | | , | | |
| External transfers | | 132,728 | 38,116 | | 4 055 473 | | 24,755 | | 1,507,163 | | 146,731 | | 738,593 | | 750 224 | | 135,425 | | 2,723,511 |
| Amortization | | 137,373 | 57,035 | | 1,955,473 | | 1,564,563 | | 17,157 | | 71,736 | | | | 759,231 | | 169 | | 4,562,737 |
| | | 2,675,951 | 4,279,237 | | 5,462,066 | | 5,180,754 | | 1,788,688 | | 1,598,943 | | 738,593 | | 4,624,302 | | 436,305 | | 26,784,839 |
| Net surplus (deficit) | \$ | (717,493) \$ | (1,326,278) | \$ | (725, 974) | \$ | 4,533,560 | \$ | 388,370 | \$ | 189,764 | \$ | 724,812 | \$ | (648,582) | \$ | 27,022 | \$ | 2,445,201 |

For each reported segment, revenues and expenditures represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information. Taxation, payments-in-lieu of taxes, certain government grants and other revenue have been apportioned based on a percentage of budgeted expenditures.





BDO Canada LLP 607 Portage Avenue Fort Frances ON P9A 0A7 Canada

Independent Auditor's Report

To the Mayor and Councilors of The Corporation of the Town of Fort Frances

Opinion

We have audited the financial statements of the Corporation of the Town of Fort Frances Trust Funds (the Entity), which comprise the balance sheet as at December 31, 2020, and the statement of continuity for the year then ended, and notes to financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Entity as at December 31, 2020, and the continuity thereof, in accordance with the basis of accounting as described in Note 1.

Basis of Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Basis of Accounting and Restrictions on Use

Without modifying our opinion, we draw attention to Note 1 to the financial statements which describes the basis of accounting. The financial statements are prepared to assist the Corporation of the Town of Fort Frances to comply with the reporting requirements of the Bereavement Authority of Ontario. As a result, the financial statements may not be suitable for another purpose. Our report is intended solely for the management of the Corporation of the Town of Fort Frances and the Bereavement Authority of Ontario and should not be used by parties other than the management of the Corporation of the Town of Fort Frances and the Bereavement Authority of Ontario.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the basis of accounting as described in Note 1, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.



Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants, Licensed Public Accountants

D Canada UP

Fort Frances, Ontario August 9, 2021

The Corporation of the Town of Fort Frances Trust Funds Balance Sheet

| December 31, 2020 | Mu | ulti Use Tennis Court A | C | emetery Care and ntenance | emetery Special Care | Con | nmunity Chest | 2020 Total | 2019 Total |
|---------------------------------------|----------|-------------------------------|----|---------------------------------|----------------------------|-----|------------------|--------------------|---------------|
| Assets Cash Accounts receivable | \$ | 153 | \$ | - | \$ 11,879 | \$ | 70,203 | \$ 82,235 \$ | 95,975 |
| Own Municipality | | - | | - | - | | 41 | 41 | 9 |
| Investments | | - | | 434,638 | 627,563 | | - | 1,062,201 | 1,049,213 |
| | \$ | 153 | \$ | 434,638 | \$ 639,442 | \$ | 70,244 | \$ 1,144,477 \$ | 1,145,197 |
| Liabilities | | | | | | | | | |
| Own Municipality | \$ —— | - | \$ | 116,735 | \$ - | \$ | | \$ 116,735 \$ | 6,224 |
| Balance capital | | 153 | | 317,903 | 639,442 | | 70,244 | 1,027,742 | 1,138,973 |
| | \$ | 153 | \$ | 434,638 | \$ 639,442 | \$ | 70,244 | \$ 1,144,477 \$ | 1,145,197 |

Statement of Continuity

| | | ılti Use Tennis | Cemetery Care and | | Cemetery Special Community | | | | 2020 | 2019 |
|---------------------------------|----|--------------------|----------------------|---------|-------------------------------|-----|----|--------|-----------------|--------------|
| December 31, 2020 | | Court A | Maint | tenance | <u> </u> | are | | Chest | Total | Total |
| Balance, beginning of year | \$ | 152 | \$ 3 | 314,956 | \$ 739,7 | 799 | \$ | 84,066 | \$ 1,138,973 \$ | 5 1,118,418 |
| Revenue and receipts | | | | | | | | | | |
| Grants | | 1- | | -1 | | - | | 7,173 | 7,173 | 12,772 |
| Care receipts and contributions | | | | 2,947 | 5,6 | 693 | | - | 8,640 | 20,575 |
| Investment income | | 1 | | - | | - | | 791 | 792 | 1,544 |
| Donations | | | | | | - | | 9,978 | 9,978 | 16,950 |
| | | 1 | | 2,947 | 5,6 | 693 | | 17,942 | 26,583 | 51,841 |
| Expenditures | | | | | | | | | | |
| Administration | | | | | | - | | - | - | 253 |
| Transfers to Municipality | | - | | - | 106,0 | 050 | | - | 106,050 | 1,677 |
| Grants | | - | | -1 | | - | | 31,764 | 31,764 | 29,356 |
| | _ | - | | - | 106,0 | 050 | | 31,764 | 137,814 | 31,286 |
| Balance, end of year | \$ | 153 | \$ 3 | 317,903 | \$ 639,4 | 442 | \$ | 70,244 | \$ 1,027,742 | \$ 1,138,973 |

The Corporation of the Town of Fort Frances Trust Funds Notes to Financial Statements

December 31, 2020

1. Summary of Significant Accounting Policies

Management's Responsibility The financial information of the Corporation of the Town of Fort Frances Trust Funds is the representation of management and has been prepared in accordance with accrual based accounting principles. Precise determination of some assets and liabilities may be dependent upon future events and estimates and approximations. These estimates and approximations have been based upon the available information, using careful judgment and review.

Accrual Basis of Accounting

Sources of financing and expenditures are reported on the accrual basis of accounting.

The accrual basis of accounting recognizes revenues as they become available and measurable; expenditures are recognized as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

2. Multi Use Tennis Court Trust

The Multi Use Tennis Court Trust Fund was established to support fundraising efforts towards the construction of tennis courts.

3. Cemetery Care and Maintenance Trust

The Cemetery Care and Maintenance Trust Fund was established in accordance with the Cemeteries Act for the care and maintenance of certain cemetery grounds.

4. Community Chest Trust

The Community Chest Trust Fund was established to provide grants to individuals to support them with the costs of travel for medical purposes.

The Corporation of the Town of Fort Frances Trust Funds Notes to Financial Statements

December 31, 2020

5. Statement of Changes in Cash Flows

A statement of changes in cash flows has not been provided since the sources and uses of cash are readily apparent from the financial information included in the financial statements.